

Pupil Premium Strategy Statement

1. Summary information							
School	Nine Mile R	Nine Mile Ride Primary School					
Academic Year	2019-	Total PP budget	£29,670	Date of most recent PP Review	October 2019		
Total number of pupils	340	Number of pupils eligible for PP	25	Date for next internal review of this strategy	March 2020		

2. Curre	ent attainment for end of Key Stage 2-July 2019			Į.	
		Nine Mile Ride Primary		National	
		Whole cohort	PPG	Whole cohort	PPG
% reaching	g the expected in Reading	80	40	73	62
% reaching	g the expected in Grammar, Punctuation & Spelling	86	40	78	
% reaching	g the expected in Writing	80	40	78	68
% reaching	g the expected in Maths	84	40	79	67
% reaching	g the expected in Reading/Writing/Maths	72	40	65	51
3. Barri	ers to future attainment (for pupils eligible for PP)	_			
In-school	barriers				
Α	Some pupils may not have the basic skills in Maths and English to meet age related expectations.				
В	Some pupils may have limited speech and language skills which can impact learning.				
С	Social and emotional issues of targeted children (mostly eligible for PP) are having a detrimental effect on	their academic p	rogress		

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D	In some cases, learning skills may need developing, e.g. organisation, commitment, resilience, atte	endance and lateness					
Exter	rnal barriers						
E.	In some cases, access to resources, such as books, libraries and life experiences.						
F.	In some cases, a lack of regular routines including home reading, homework, spellings and having	the correct equipment in school.					
G	In some cases, limited future aspirations.						
4. Des	sired outcomes	Success criteria					
Α.	To ensure classroom teaching is precise and of a high quality to meet the needs of disadvantaged pupils so that they make progress by meeting (or exceeding) age related national expectations.	 NMR's curriculum intent drives planning and delivery of learning A common language for teaching and learning is embedded 					
В.	To develop opportunities for oracy across the school. To embed and sustain a reading culture that ensures all pupils read regularly and develop 'a love of books' Pupils read regularly and have access to high quality texts within whole class reading. Pupils will engage in Talk 4 Writing methodology.	 Pupils experience high quality teaching on a daily basis so that pupils make at least expected progress. Personalised interventions are planned as a result of identification of learning barriers Implement Picture News to initiate rich discussion Curriculum implementation focuses on enrichment opportunities that drive the direction of learning (hooks/showcase). This includes a school activities passport. Science curriculum is driven by a key investigative question which enables opportunity for high quality discussion Knowledge organisers clearly identify appropriate vocabulary that will be taught explicitly through whole class teaching PiXL Vocabulary app and oracy resources to develop language acquisition in Years 1-6 Lexile Score to be used to highlight rich, high quality texts in every year group 					

C.	Social and emotional issues of targeted children (mostly eligible for PP) are having a detrimental effect on their academic progress. Pupils will have deeper learning and access to an enriched curriculum.	 The school curriculum is driven by 4 competencies; one being character education and one being culture which includes planning enrichment opportunities for all children Pupils can access social and emotional support with staff who are trained to recognise and support pupils who are vulnerable (Thrive approach) Implement PiXL Edge to promote key life skills, including
D.	All disadvantaged pupils will meet national expectations for attendance and punctuality.	 All our disadvantaged pupils will match national averages for non-disadvantaged pupils All our disadvantaged pupils will be organised and ready to learn at the start of the school day All our disadvantaged pupils will show resilience and be in school, on time daily The school promotes growth mindset for all disadvantaged pupils and their peers A colour coded system for attendance will inform parents on end of term reports Attendance Officer will address attendance and punctuality using school protocol, this will include contacting parents proactively
E.	School will deliver an engaging, broad and varied curriculum to include resources, trips and clubs.	 School has a clear intent with four identified competencies that include: core; curriculum; character and culture which will give pupils enrichment opportunities The curriculum is ambitious, progressive and equitable; however, it is not at the expense of a full curriculum and not solely focused on end of Key Stage results. All children will follow the 9 points on the curriculum compass which always includes an enrichment opportunity Age appropriate subject skills will be taught within a thematic approach. Pupils will be exposed to a wide range of social, cultural, enrichment, PE and musical specialist events and experiences within (and outside) the school day.

		School will cover the cost of extra-curricular activities and trips to ensure maximum participation
F.	Pupils will have opportunities in school to read, consolidate x tables and complete homework (as necessary).	 Homework Clubs will take place within year groups All disadvantaged children have access to a well-stocked library and can take home fiction/non-fiction books every week All disadvantaged children have access to in-school opportunities to complete Mathletics, reading and spelling Disadvantaged pupils will read at least four times per week Individual 1:1 reading will take place in school Disadvantaged children will have access to a therapy dog for reading. Disadvantaged children will move up the reading wall in class each week
G	In some cases, limited future aspirations	 Access to a range of career options Children have self-belief Children will meet their academic expectations Parents are supportive of future ambitions

5. Planned expenditure

Academic year 2019-2020

The three headings below enable schools to demonstrate how they are using the Pupil Premium to improve classroom pedagogy, provide targeted support and support whole school strategies

i. Quality of teaching for all

Desired outcome	Chosen action / approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?
To ensure classroom teaching is precise and of a high quality to meet the needs of disadvantaged pupils so that they make progress by meeting (or exceeding) age related national expectations. To ensure pupils consolidate basic skills To respond rapidly with targeted teaching for pupils at risk of underachievement. Staff are equipped to identify potential barriers to learning	PiXL methodology of diagnosis, therapy, testing being used across Years 1-6	PiXL supports primary schools across the country and the methodology of diagnosis, therapy, testing has had a positive impact across all PiXL schools Sutton Trust found that, 'The effects of high-quality teaching are especially significant for pupils from disadvantaged backgrounds over a school year, these pupils gain 1.5 years' worth of learning with very effective teachers Pupils need a sound understanding of number to successfully apply more complicated maths operations. Daniel Willingham (Psychologist at the University of Virginia) states automatic retrieval of maths facts is critical to solving complex problems because complex problems have simpler problems embedded in them)	The school monitoring cycle will continuously evaluate provision Staff to attend leadership conferences termly PiXL core team leader will engage with PiXL associate to review progress Review impact every term with designated teachers Monitoring evidence used to change learning offer Question Level Analysis (QLAs) and Implications for Teaching Reports used to plan interventions Completed personalised learning checklists tracked to show improvement over the year Mathletics and times table cards	DHT	End of every term

Progress is well above	Talk for Writing	TAW enables children to imitate the language that	Whole school approach	DHT	Termly
_	Talk for Writing	T4W enables children to imitate the language they	Whole school approach		Termiy
national average in reading,	Guided Reading	need for a topic orally before reading, analysing it	Part of School Development Plan and School	Human	
writing and maths	Mastery Teaching of	and then writing their own version.	Evaluation Supporting Statement	ities &	
	Maths	GR-EEF validated research shows guided out loud	Team leaders drive across the team	STEM	
	Growth Mindset	reading has beneficial impact on fluency and	Regular monitoring by senior leaders, including	faculty	
		comprehension skills	book scrutiny, lesson observations, learning walks,		
		NCETM is a national research-based community	pupil conference, data analysis, progress meetings		
		that enhances and strengthens maths teaching	Regular CPD opportunities planned across the year		
		July 2017-DfE Standards for Teachers professional	that are research based. For example,		
		development state that 'Professional Development	EEF=metacognition/self-regulation/How2 Teach		
		must be prioritised by school leadership.'	pedagogy techniques/ The Key		
Maximising the quality of	CPD to include:	EEF's Making Best Use of Teaching Assistants	CPD opportunities for teachers to observe each	SLT	Termly
teaching through the	-Pixl approach	guidance report presents the best available	other		
effective development and	-How 2 pedagogy	evidence regarding the deployment and	Ensure moderating exercises ensure a deep		
deployment of teachers and	-Monitoring	development of teaching assistants. The report	understanding of what working at greater depth		
teaching assistants	-Reading Uni Mentor	makes seven evidence-based recommendations to	looks like		
	scheme	help schools maximise the impact of teaching	Assessment programme is used to plan greater		
	-Maths Hub Mastery	assistants.	depth activities		
	TRG	EEFs School Partnership Programme-Developing a	Structured intervention programmes are		
	Employ FS/KS1 local	school led improvement system (Click <u>here</u> to	monitored by observation, feedback impact		
	authority moderator	access)	analysis		
	Opportunity for TA's to	How2Teach-evidence-based teaching techniques-	How2 techniques are used to support peer		
	study NVQ2 &	https://teachinghow2s.com/	observations across the school		
	NVQ3/Access to				
	teaching				
	-Additional teacher to				
	support teaching &				
	learning in term 1				
	-Additional HLTA				
	employed to run				
	therapies and				
	intervention				

To develop opportunities for oracy across the school.	Talk for Writing Sharing assemblies Opportunities for oral performances Oracy assemblies using 'Picture News'	Research has shown that there can be a significant difference in vocabulary of different groups. The Early Catastrophe Paper (Hart and Riseley, 2003 reports: Vocabulary (at age 3) of a child from a disadvantaged family: 500 words Vocabulary (at age 3) of a child from a professional family: 1100 words It is important to develop and increase all pupils vocabularies. Voice 21 project-a campaign to raise the status of oracy in schools across the UK & get talking in class	Picture News will be used in all classes and whole school assemblies to promote talk and oracy skills. Level 3 Speech and Language TA to support the development of language skills from FS up. (EdApt) Communication Skills groups to be run by Inclusion team Attention and Listening groups to be run by Inclusion team	Human ities faculty Class teacher s	Ongoing basis
To embed and sustain a reading culture that ensures all pupils read regularly and develop 'a love of books' Pupils read regularly and have access to high quality texts within whole class reading.	All pupils will read x5 per week Teachers will choose engaging texts and plan learning based on retrieval, meaning and inference	Psychologist Keith Stanovich found that pupils who learn to read well early tend to do better as they move through school. This is because pupils who read well, read more and vice versa. The gap between those that read well (and those that read less) grows exponentially as children get older, creating problems not just in reading but in accessing and engaging with the curriculum	Teachers deliver whole class reading sessions and will use the strategies below DERIC-Key Stage 2 Decode/Explain/Retrieve/Interpret/Choice SPIQ- Key Stage 1 Lexile Score to be used to highlight rich, high quality texts in every year group Class teachers take the responsibility to monitor the frequency of home reading which leads to pupils moving up the class reading shelf. Targeted pupils in each class will be priority readers	Human ities faculty Inclusio n team Class teacher s	Ongoing basis as part of the English monitoring basis

Pupils will engage in Talk 4 Writing methodology.	Talk 4 Writing	'Good literacy skills underpin academic success in every subject.' 'In my view, the most important thing school can do for its pupils-and for society- is to teach them to read and write well' Sir Kevan Collins (Chief Executive EEF) Meta-analysis of research by John Hattie breaks down quality teaching into; pupils having clear goals/objectives. Teachers providing pupils with modelling/scaffolding/appropriate steps to achieve them	Talk 4 Writing pedagogy allows for daily/weekly oracy opportunities allow for modelling and language development Humanities faculty will oversee reading and writing expectations Moderation of English books will ensure consistency. This will be done a school/cluster/Trust level.	Human ities faculty Inclusio n team Class teacher s	
Social and emotional issues of targeted children (mostly eligible for PP) are having a detrimental effect on their academic progress.	Mental wellbeing	Schools that have adopted Thrive are achieving nearly double the UK average in performance improvement results (Fronting the Challenge Projects 2015)	Termly screening of whole class will take place and action plans drawn up using the Thrive approach Individual pupils will be identified and 1:1 or small group Thrive support will be in place PiXL Edge will be visible across the school (character development (LORIC))	SLT	Termly

Learning can be achieved through perseverance and effort		It is based on research (Carol Dweck-Theory Motivation) that shows that pupils who have growth mindset – the belief that intelligence malleable – try harder, persist for longer, see feedback and set themselves more challenging goals.	e a e is ek out	Whole school approach Regular CPD opportunities plant Growth Mindset Support from external consultat class level/home level Teaching shows an expectation resilient to challenge Monitoring by senior leaders, in walks, pupil conference, lesson	nt to implement at for pupils to be cluding learning	Head Teache r Team Leaders Inclusio n team Class teacher s	Termly	
Pupils will have deeper learning and access to an enriched curriculum, including access to trips and clubs.	Curriculum Compass Focus weeks Workshops Cultural visits Sports/Digital/School	Ofsted Requirement: The broad and balanced curriculum inspires to learn. The range of subjects and courses he pupils acquire knowledge, understanding an in all aspects of their education, including the humanities and linguistic, mathematical, scietechnical, social, physical and artistic learning	nelps d skills e entific,	The school will follow the 4 combeing core, curriculum, characted Curriculum compass ensure enrorm part of all planning process	er and culture.	Head Teache r Team Leaders Inclusio n team Class teacher s	Ongoing basis as part of school monitoring cycle	
	Total budgeted cost £22,670							
ii. Targeted support Desired outcome	Chosen action / approach	What is the evidence and rationale for this choice?	or How will you ensure it is Staff lead When will you review implemented well? implementation?					

Pupil Premium pupils make at least expected progress based on prior attainment	Use of PiXL methodology for laser sharp interventions, delivered by high quality teachers and teaching staff	National PiXL data has shown that the diagnosis, therapy, testing methodology has had positive impact across all PiXL primary schools	PiXL core teams in place who drive personalised interventions Weekly PiXL core team meetings take place to focus and discuss identified pupils PiXL associate visits challenge and offer support for greater impact	DHT	Termly
Increased confidence in speech and language skills	1:1 targeted work supported by SALT (Speech and Language Therapist)	'What Works': Interventions for children and young people with speech, language and communication needs-Research Report DFE RR247-BCRP10 https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/556912/DFE-RR247-BCRP10.pdf	An afternoon per week for individual support sessions to take place by our SAL TA Termly meetings with SALT	CD NF	Half termly with Inclusion Manager Termly with SALT
Identify and address developmental and emotional gaps which are barriers to learning	Thrive Approach Targeted, measured, early intervention that supports social & emotional well- being in children Pupil Champions Lunchtime Nurture sessions	Schools that have adopted Thrive are achieving nearly double the UK average in performance improvement results (Fronting the Challenge Projects 2015)	Whole staff training Identified pupils will be assessed before and reassessed approximately 6 weeks later. Thrive books will contain session evidence. Staff reminded of Thrive books at staff meetings	Inclusion Manager GS AM	Half termly with Thrive Assistants and termly meeting with SLT to review journey and impact so far

For PP children to achieve the same as non PP children in reading	A. Catch Up literacy programme- a structured one-to-one literacy intervention B. PiXL therapies Ensure PP children are changing their reading books	1:1 intervention with qualified member of staff (Education Endowment Fund Toolkit) Small group interventions with trained staff have been shown to be effective (EEF Toolkit) Improving Literacy in Key Stage One can be found here and Improving Literacy in Key Stage Two here .	Identified pupils to have timetabled sessions per week. Space allocated to ensure sessions take place in a quiet area	Inclusion Manager LM JN GS PiXL core team	Reading assessment will be used to show progress Sept/Jan/June Observation of sessions by Inclusion Manager and link governor Half termly monitoring of Catch Up booklets Termly monitoring by Local Advisors
For PP children to achieve the same as non PP children in phonics and spelling	A. Additional small group phonics B. Spelling HFW Intervention Y5 C. PiXL therapies F. No Nonsense spelling	Small group interventions with trained staff have been shown to be effective (EEF Toolkit) Phonics EEF toolkit can be accessed here.	Regular meetings planned to talk through progress Advice from Learning Support Service Rigorous and consistent phonics/spelling intervention programmes Implement whole school spelling approach through No Nonsense spelling	SLT lead KS1 staff Inclusion Manager LM JN	Phonic assessments will be used to plan interventions and track progress Spelling assessments are used to show progress Half termly review meetings
For PP to have confidence and make progress in Maths	PiXL therapies base on Diagnosis, therapy, testing	The EEF Improving Mathematics in KS2 Guidance Report 2017. Suggests pupils develop Metacognition-the ability to independently plan, monitor and evaluate their thinking and learning	Weekly report with individual pupil progress PiXL core group meeting focus on pupils not making appropriate progress in maths	Y3,4,5,6 class teachers LM Inclusion Manager	Class teachers weekly input Maths termly assessments Review half termly Feedback to SLT termly
			Tota	al budgeted cost	£8,000

iii. Other approaches							
Desired outcome	Chosen action / approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?		
All disadvantaged pupils will meet national expectations for attendance and punctuality	Colour coded system for attendance on end of term reports Attendance Officer in place Monitoring of parent evening attendance	Parental involvement is consistently associated with pupils' success at school. Two recent meta-analyses from the USA suggest that increasing parental involvement in primary schools has on average 2-3 months positive impact (EEF Toolkit). Addressing any attendance concerns is a	Attendance Officer will monitor attendance of pupils and lateness of pupils Parents will be contacted by AO Letters home to parents if they do not attend parents meetings	SLT Attendance Officer (AO)	Attendance and lateness reports Parent evening attendance SEN review attendance Parental workshop		
Children to be ready for learning	Breakfast Club Extra-curricular activities including educational visits	Evidence from EEF shows that primary schools that offer a free and nutritious meal before school, can boost their reading, writing and maths results by the equivalent of two months' progress over the course of a year. Adventure learning interventions consistently show positive benefits on academic learning	Attendance of Breakfast Club will be monitored Extra-curricular activities and educational visits	Headteacher SBM	Reviewed half termly		
Total budgeted cost							

Previous Academic Year		2018-2019						
i. Quality of teaching fo	r all	1						
Desired outcome	d outcome Chosen action / approach		you meet the	e success criteria? for PP, if	Lessons learned (and whether you will continue with this approach)			
Pupil Premium pupils make at least expected progress based on prior attainment by the end of Key Stage 2.	PiXL methodology of diagnosis, therapy, testing being used across Year 2 and 6	Expected standa	rd or above i	n Writing (%)	The methodology had 100% success rate in Key Stage 1 and 2 pupils in Key Stage 2. Although 3 pupils did not achieve expected at the end of Key Stage 2, the			
		KS1-1 pupil	NMR	Nat	PiXl approach and therapies meant that pupils were WTS and not PKS.			
		PP pupils	100	tbc	 This methodology will continue next year in Years 1- 6 to ensure that gaps for PP pupils are addressed 			
		All pupils	80		across the school and not just Y2 and 6.			
		KS2-5 pupils	NMR	Nat				
		PP pupils	40					
		All pupils	87					
Progress is well above national average in reading, writing and maths at the end of Key Stage 2	Talk for Writing Guided Reading Mastery Teaching of Maths Growth Mindset	Pupils with adjusted scores = 0 Pupils Average 0.04	g or of pupils = 50 with adjusted scores = 1 verage -0.89	Maths Number of pupils = 50 Pupils with adjusted scores = 0 Average -0.79 Confidence interval -2.3 to 0.7	 Progress is average in all core subject areas; however, this is largely due to 2 low attainers not converting and achieving –10.18 progress in reading, -14.71 in writing and –18.62 in maths. This negatively affected the average. The chosen approach will continue next academic year as both children had significant barriers to 			

Desired outcome	Chosen action / approach		Estimated impact: Did you meet the success criteria? Include impact on pupils not eligible for PP, if appropriate.	Lessons learned (and whether you will continue with this approach)	
ii. Targeted support					
Total £9,373					
Maximising the quality of teaching through the effective development and deployment of teachers and teaching assistants	ximising the quality of ching through the ective development and ployment of teachers if teaching assistants The composition of teachers is the composition of teaching is the composition of teaching is the composition of th		I leaders must rigorously define the role of TAs a sider their contribution in relation to the drive ole school improvement". Sharples, Webster & ord (2015) By Principles Upils at the heart • TAs supplement, not a teachers • Not a cover for ng/reforming SEND provision • Focus on what for 90% of the school, 90% of the time • Keep it teable and achievable. Don't over-reach • Lens gement is SLTs' and teachers' decision-making • sitive	CPD opportunities identified through appraisal or monitoring and training tailored to meet with needs of staff Teaching Assistants deployed to work to their strengths with the children. Meetings took place half termly for teaching assistants, training sessions were led by Deputy Head and Inclusion Manager. Pixl teaching assistants are involved in planning, implementation and feedback with Class Teachers on a regular basis. In years 2 and 6 on a weekly basis. Core group PiXL meeting took place weekly and therapy groups planned as a result	£3000.0
Learning can be achieved through perseverance and effort	Growth Mindset	across to for both assemb that int longer,	mindset has developed a common language the school and with parents. Training sessions in staff and parents have taken place as well as plies, displays and lessons. There is strong belief celligence is malleable – try harder, persist for seek out feedback and set themselves more ging goals	Growth Mindset is now embedded throughout the school with reinforcement seen on displays, via assemblies, from staff and echoed by pupils to each other. Positive feedback received from parents about how Growth Mindset has had a beneficial impact on their children.	£1773.00

Pupil Premium pupils make at least expected progress based on prior attainment	Use of PiXL methodo for laser sharp interventions, delive high quality teachers	red by	National KS1	NMR		The PiXL methodology of Diagnose, Therapy, Test, Retest worked very well as it allowed gaps in learning to be plugged and addressed. The reason for 3 out of the 5 PPG pupils not achieving expected was that they were double disadvantaged	£6320
Identify and address developmental and emotional gaps which are barriers to learning	teaching staff Thrive approach Growth Mindset Lunch time Nurture Post box system Social and communion skills groups Circle time Healthy Schools Wee A Mind to be Kind		Thrive assistants carried out individual sessions with pupils, following set action plans. Pupils were discharged and new pupils taken on. Whole class Thrive screening took place and were reviewed each term. Lunch time Nurture system proved beneficial		set action nd new pupils ook place and	and had specific learning needs. There is an increasing need to support pupil wellbeing. Staff need to remain aware of potential gaps in pupils emotional development. Staff need to give children the time to talk. There is an increasing need for pastoral support so this strategy will continue next academic year	£3500
For PP children to achieve the same as non PP children in phonics and spelling	A. Additional small group phonics		Pupils to make progress in spelling. Spelling gaps to be closed and children to be confident in their phonics. Pupils able to transfer learnt spelling to their class written work.		children to be	Sound Foundations materials are great, but are an expensive resource as they are delivered on a 1:1 basis There need to be an ongoing focus on spelling throughout the school and a review of the No Nonsense Spelling approach in order to see impact. Stand alone spelling interventions have not had the expected	£7039
For PP to have confidence and make progress in Maths	Catch Up Numeracy Programn ructured one-to- on numeracy interventic PiXL therapies base of Diagnosis, therapy, t	e on on	Gaps in pupils maths ability would be identified, addressed and mastered Gap closing Confidence in maths improved.		ered	Catch Up Numeracy is thorough in its ability to identify pupils gaps however the planning and delivery of the sessions takes too long. It is an expensive resource as they are delivered on a 1:1 basis	£4017 Total £20,876
iii. Other approaches							
Desired outcome	Chosen action / approach		nated impact: Did you meet the success criteria? de impact on pupils not eligible for PP, if opriate.			Lessons learned (and whether you will continue with this approach)	Cost

Increased parental engagement with school regarding pupil's learning, completion of homework, lateness and attendance completion of homework	Monitoring of parent meeting attendance Parental workshops	Lateness monitored by school office Pupil attendance monitored by school letters sent/ phone calls made	Whole school change to homework to focus on basics. The decision was made in light of EEF research. Class teachers to offer time in school for pupils to complete homework activities Lateness and attendance to be monitored by school office. Class teachers to monitor and note Parents Evening attendance. Offer other appointment to non-attenders or phone consultation.	£236
For targeted children to develop resilience, co-operation and self confidence	Talking Lego Selected children to participate in weekly Lego therapy sessions	Pupils interacted well in these sessions, developing language and social interaction skills	Talking Lego will continue with groups of 3 pupils at a time.	£533
Children to feel more confident in social situations	Lunchtime Nurture sessions and post- box system Playground Friends Pupil Champions	Children were able to have their social and emotional well-being met during	Lunchtime Nurture drop in, the Post Box system and Playground Friends will continue.	£3736
Children to be ready for learning	In year homework support	Some PP children attended Breakfast Club.	Homework Club changed to be run in year groups.	£174

7. Additional detail 2018-2019

In this section you can annex or refer to **additional** information which you have used to support the sections above.

Supporting emotional wellbeing of pupils

Course and training including anxiety workshop training, Growth Mindset for parents = £1773

Tracking of pupil progress

Pupil progress and tracking meetings, Booster sessions, PPG Network, PiXL conferences and core group meetings at Key Stage 1 and 2 =£3400

Other

Extra curricular clubs/ Trips/Golf/music lessons/resources=£4283

Administration and class teacher/TA preparation time = £1000